



July 23, 2019

To the Arizona Congressional Delegation:

On behalf of the Douglas International Port Authority, I write to express our support for the ratification of the United States-Mexico-Canada Agreement (USMCA) and ask that you work with your colleagues in Congress to move forward with the ratification of the agreement as soon as possible. More than 228,000 Arizona jobs are dependent on our trade relationship with Mexico and Canada, a relationship that exceeds \$20 billion combined.

The USMCA meets the needs of the 21st century economy by providing:

- Certainty for future investment in North America, ensuring North America remains the most desired market and place to invest in the world.
- Stronger Rules of Origin for products manufactured in North America.
- New provisions to protect intellectual property and trade in services.
- New chapters that focus on digital trade and anticorruption.

In recent years, Arizona's economy has grown exponentially. In large part, this growth is thanks to the right business environment, modern infrastructure, a talented workforce and strong working relationships. The USMCA will help Arizona build on this economic success and ensure that North America remains the most competitive region of the world where companies want to invest and grow their businesses.

A strong trade deal with Mexico and Canada is crucial for Arizona's economic future and will help Arizona lead in our global economy. Please work with your colleagues in Congress to ratify the USMCA as quickly as possible.

Respectfully,

A handwritten signature in black ink, appearing to read "Carlos Fernandez". The signature is fluid and cursive, with the first name "Carlos" being larger and more prominent than the last name "Fernandez".

Carlos Fernandez
Chairman